



REPUBLIC OF ESTONIA
TRANSPORT ADMINISTRATION

PIARC, World Road
Association
La Grande Arche - Paroi Sud -
5^e étage
92055 La Défense Cedex -
France

10.07.2024 nr 1.8-3/24/12228-1

Dear Sir or Madam,

On behalf of the Estonian Transport Administration, we would like to appoint **Jarmo Vooglaine** as a new member of **Technical Committee 3.2 Winter Service** of PIARC instead of Erik Vahemäe.

Yours sincerely

Priit Sauk
Director General of the Estonian Transport Administration
Estonian's First Delegate to PIARC